1	R2//. Education, Administration.
2	R277-920. Implementation of the School Turnaround and Leadership
3	Development Act.
4	R277-920-1. Authority and Purpose.
5	(1) This rule is authorized by:
6	(a) Utah Constitution Article X, Section 3, which vests general control and
7	supervision over public education in the Board;
8	(b) Subsection 53A-1-401(3), which allows the Board to adopt rules in
9	accordance with its responsibilities; and
10	(c) Title 53A, Chapter 1, Part 12, School Turnaround and Leadership
11	Development Act, which requires the Board to make rules to establish:
12	(i) outcome-based measures to designate a low performing school;
13	(ii) an appeal process for the denial of a school turnaround plan;
14	(iii) consequences for a low performing school; and
15	(iv) eligibility criteria, application procedures, selection criteria, and procedures
16	for awarding incentive pay for the School Leadership Development Program.
17	(2) The purpose of this rule is to implement and administer the School
18	Turnaround and Leadership Development Act.
19	R277-920-2. Definitions.
20	(1) "Appeal committee" means the committee established by Section
21	R277-920-5.
22	(2) "Committee" means a school turnaround committee established in
23	accordance with Subsection 53A-1-1204(1) or 53A-1-1205(4).
24	(3) "Eligible school" means the same as that term is defined in Section 53A-1-
25	<u>1208.</u>
26	(4) "Low performing school" means a school in the lowest performing:
27	(a) 3% of the high schools statewide according to the percentage of possible
28	points earned under the school grading system; and
29	(b) 3% of the elementary, middle, and junior high schools statewide according

31	(5) "Plan" means a school turnaround plan described in Subsection 53A-1-
32	<u>1204(3).</u>
33	(6) "School improvement grant" means a Title I grant under the Elementary
34	and Secondary Education Act, 20 U.S.C. Sec. 6303(g).
35	(7) "School leader" means the same as that term is defined in Section 53A-1-
36	<u>1209.</u>
37	(8) "School turnaround program" means the school turnaround program
38	described in:
39	(a) Sections 53A-1-1203 through 53A-1-1207; and
40	(b) Sections R277-920-3 through R277-920-7.
41	R277-920-3. Superintendent's Designation of Low Performing Schools and
42	Waiver Authority.
43	(1) The Superintendent may issue a waiver and exclude a low performing
44	school from participating in the school turnaround program if the low performing
45	school:
46	(a) has been designated a priority school by the Superintendent;
47	(b) received school improvement grant money for the school year immediately
48	following the school year for which the school is being graded; and
49	(c) is already working with a turnaround expert through the school
50	improvement grant.
51	(2) If the Superintendent excludes a low performing school from the school
52	turnaround program as described in Subsection (1), the Superintendent shall
53	designate additional schools, outside of the lowest performing 3% of schools
54	statewide according to the percentage of possible points earned under the school
55	grading system, until the school turnaround program includes at least 3% of the total
56	public schools statewide.
57	(3) When selecting an additional school described in Subsection (2), the
58	Superintendent shall include the next lowest performing schools according to the

to the percentage of possible points earned under the school grading system.

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59 percentage of possible points earned under the school grading system.

60	R277-920-4. School turnaround plan submission and approval process.
61	(1) In addition to the requirements described in Subsection 53A-1-1204(3),
62	a plan shall include at least the following:
63	(a) a requirement that the school leaders of the low performing school
64	participate in the School Leadership Development Program described in Section
65	53A-1-1209 and Section R277-920-8;
66	(b) a through analysis of the root cause of the low performing school's low
67	performance;
68	(c) a specific and detailed plan to address the root cause of the low
69	performing school's low performance;
70	(d) if the low performing school is a district school, a request from the local
71	school board or district superintendent for:
72	(i) additional resources;
73	(ii) personnel; or
74	(iii) exemptions from district policy that may be contributing to the low
75	performance of the district school; and
76	(e) a plan for management of school personnel, including:
77	(i) recruitment of an educator or school leader; and
78	(ii) professional development for an educator or school leader.
79	([1]2) (a) A local school board or charter school governing board may approve
80	or deny a plan in whole or in part, if the part of the plan the board denies is severable
81	from the part of the plan the board approves.
82	(b) A local school board or charter school governing board shall give a reason
83	for a denial of each part of a plan.
84	([2]3) A local school board or charter school governing board shall submit a
85	plan in accordance with Subsection 53A-1-1204(5)(b) or 53A-1-1205(7)(b) to the
86	Superintendent.
87	([3]4)(a) In accordance with Subsection 53A-1-1206(4), the Superintendent

88	shall review and approve or deny a plan in whole or in part, if the part of the plan the
89	Superintendent denies is severable from the part of the plan the Superintendent
90	approves.
91	(b)The Superintendent shall give a reason for a denial of each part of a plan.
92	R277-920-5. Appeal process for denial of a school turnaround plan.
93	(1) A committee, local school board, or charter school governing board may
94	appeal the denial of a plan, in whole or in part, by following the procedures and
95	requirements of this section.
96	(2) An appeal authorized by this rule:
97	(a) is an informal adjudicative proceeding under Section 63G-4-203; and
98	(b) shall be resolved by the date specified in Subsection 53A-1-1206(5)(b).
99	(3) (a) A principal, on behalf of a committee, may request that the local school
100	board or the charter school governing board reconsider the denial of a plan:
101	(i) by electronically filing the request:
102	(A) with the chair of the local school board or the charter school governing
103	board; and
104	(B) on a form provided on the USOE website; and
105	(ii) within 5 calendar days of the denial.
106	(b) The reconsideration request may include a modification to the plan if the
107	committee approves the modification.
108	(c) The local school board or the charter school governing board shall
109	respond to the request within 10 calendar days by:
110	(i) refusing to reconsider its action;
111	(ii) approving a plan, in whole or in part; or
112	(iii) denying a plan modification.
113	(d) The principal may appeal the denial of a plan under this Subsection (3):
114	(i) by electronically filing an appeal with the Superintendent on a form
115	provided on the USOE website; and
116	(ii) within 5 calendar days of the denial.

117	(e) An appeal filed under this subsection shall be resolved in accordance with
118	Subsections (5) and (6).
119	(4) A district superintendent, on behalf of a local school board, or a charter
120	school governing board chair, on behalf of a charter school governing board, may
121	appeal the Superintendent's denial of a plan:
122	(a) by electronically filing an appeal with the Superintendent on a form
123	provided on the USOE website; and
124	(b) within 5 calendar days of the denial.
125	(5)(a) At least three members of a Board committee, appointed by the Board
126	as the appeal committee, shall review the written appeal.
127	(b) The appeal committee may ask the principal, district superintendent, local
128	school board chair, or charter school governing board chair to:
129	(i) provide additional written information; or
130	(ii) appear personally and provide information.
131	(c) The appeal committee shall make a written recommendation within 5
132	business days of receipt of the appeal request to the Board to accept, modify, or
133	reject the plan and give a reason for the recommendation.
134	(6) The Board may accept or reject the appeal committee's recommendation
135	and the Board's decision is the final administrative action.
136	R277-920-6. Consequences for a low performing school.
137	(1) The Board may impose a consequence described in this section if a low
138	performing school does not improve the school's grade one letter grade or better
139	within the time described in Subsection 53A-1-1207(3).
140	(2) The Board may restructure a low performing district school by taking over
141	the low performing district school, or by other means as the Board deems
142	appropriate.
143	(3) The Board may restructure a low performing charter school by taking over
144	the low performing charter school, or by:
145	(a) closing the low performing charter school; or

146 (b) other means as the Board deems appropriate. 147 R277-920-7. Hearing and procedure requirements related to the Board's 148 imposition of a consequences for low performing schools. 149 On or before December 1, 2016, the Superintendent shall make 150 recommendations to the Board for changes to this rule regarding hearing and 151 procedure requirements related to the Board's imposition of a consequence as 152 described in Section R277-920-6. 153 R277-920-8. School Leadership Development Program. 154 (1) A school leader of a low performing school shall participate in the School 155 Leadership Development Program. 156 [(2)(a)](1) A school leader other than a school leader [described in Subsection 157 (1) from a low performing school may apply to participate in the School Leadership Development Program -158 159 (b) A school leader described in Subsection (2)(a) may apply to participate in 160 the School Leadership Development Program] if the school leader: 161 ([i]a) is assigned to a priority school as designated by the Superintendent; or 162 ([ii]b) is nominated by the school leader's district superintendent or charter 163 school governing board to participate. 164 ([3]2) A school leader who meets the requirements of Subsection ([2]1) may 165 apply to participate in the School Leadership Development Program by electronically 166 submitting an application to the Superintendent on a form provided on the USOE 167 website by the date specified on the USOE website. 168 ([4]3)(a) The Superintendent shall select a school leader to participate in the 169 School Leadership Development Program based on the following selection criteria: 170 (i) first priority is given to a school leader who is assigned to a low performing 171 school; 172 (ii) second priority is given to a school leader who is assigned to a priority 173 school as designated by Superintendent; and

174	(iii) third priority is given to a school leader who is nominated by the school
175	leader's district superintendent or charter school governing board.
176	(b) Notwithstanding Subsection ([4]3)(a), the Superintendent may give priority
177	to a school leader who has not received prior leadership training before selecting a
178	school leader who has received prior leadership training.
179	[([5]4) Except as provided in Subsection (5), [A]a district superintendent of a
180	school leader participating in the School Leadership Development Program shall
181	also participate in the School Leadership Development Program to:]
182	(4)(a) In consultation with the Superintendent and the local school board
183	chair, the district superintendent of a low performing school shall select a district
184	administrator to participate in the School Leadership Development Program to:
185	(a) support the school leader participating in the School Leadership
186	Development Program; and
187	([b]ii) assist the school district's local school board to fulfill the requirements
188	of Subsection 53A-1-1204(4).
189	(b) In consultation with the Superintendent and the governing board chair, the
190	charter director of a low performing school shall select a charter administrator to
191	participate in the School Leadership Development Program to support the school
192	leader participating in the School Leadership Development Program.
193	[(5)(a) A local school board may submit a request to the Superintendent to
194	have another person participate in the School Leadership Development Program
195	instead of the district superintendent.
196	(b) The Superintendent shall:
197	(i) grant or deny the request described in Subsection (5)(a); and
198	(ii) notify the local school board of the Superintendent's decision to grant or
199	deny the request within 30 days of the submission of the request described in
200	Subsection (5)(a).]
201	([6]5)(a) In accordance with Subsection 53A-1-1209(4), the Superintendent
202	shall award incentive pay to a school leader within 30 days after the school leader:
203	(i) completes the School Leadership Development Program; and

204	(ii) submits a written agreement to the Superintendent to work as described
205	in Subsection 53A-1-1209(4).
206	(b) The Superintendent shall evenly divide the appropriation among the
207	school leaders who meet the requirements of this Subsection ([6]5).
208	([7]6) The Superintendent may award incentive pay to a school leader
209	described in Subsection ([6]5) for up to five years.
210	R277-920-9. School Recognition and Reward Program.
211	(1) The Superintendent shall distribute school recognition and reward program
212	money to the principal of an eligible school:
213	(a) in accordance with Section 53A-1-1208; and
214	(b) within 30 days of the Board's official release of school grades for the year
215	the eligible school is eligible for an award of money.
216	(2) The Superintendent shall notify the principal of an eligible school within 15
217	days of the Board's official release of school grades:
218	(a) that the eligible school is eligible for an award of money pursuant to
219	Section 53A-1-1208; and
220	(b) of the amount of the award that the eligible school will receive.
221	(3) In accordance with Section 53A-1-1208, the principal shall distribute the
222	money received under Subsection (1):
223	(a) to each educator assigned to the school for all of the years the school
224	participated in the school turnaround program; and
225	(b) in a pro-rated manner to each educator assigned to the school for less
226	time than the school participated in the school turnaround program.
227	KEY: school, improvement, leader
228	Date of Enactment of Last Substantive Amendment: 2015
229	Authorizing, and Implemented or Interpreted Law: Art X Sec 3; 53A-1-401(3);
230	<u>Title 53A-1-12</u>